



# 14 JULY MNC-I COMMANDER'S CONFERENCE

This Briefing is classified:  
~~//SECRET/REL to MCFI//~~  
Declassify by 20170714

3/24/2015 11:21 AM ver 1.2 → ROCK OF THE MARNE 1

**(2 MINUTES OUT) GUIDONS, THIS IS MARNE 3C. MARNE AVALANCHE  
OPORD ROLL CALL FOLLOWS:**

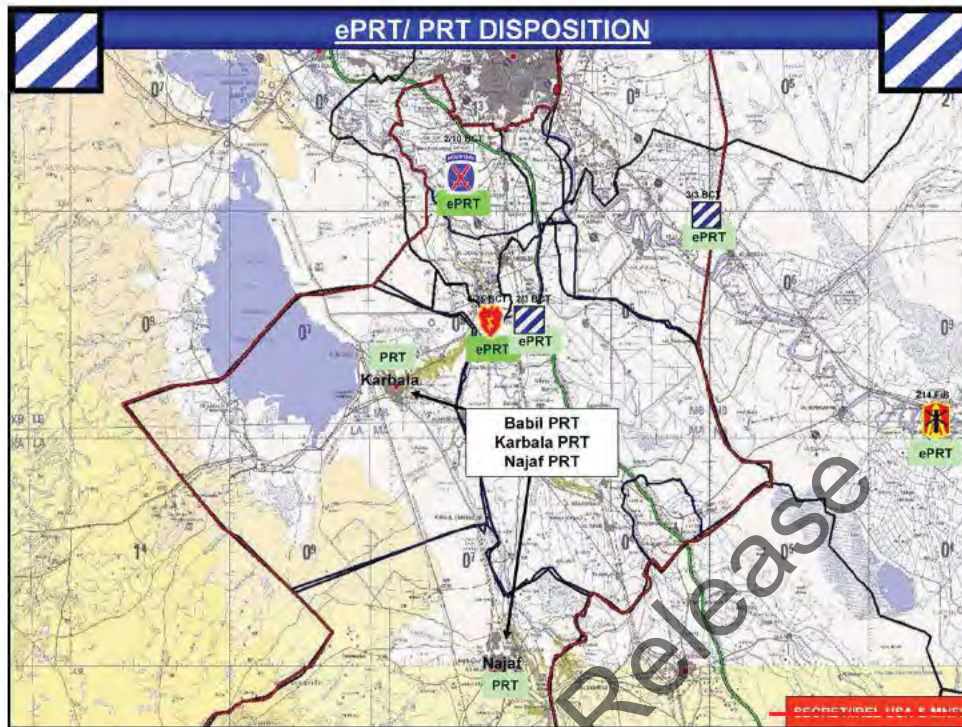
LEADER\_\_  
SHOCKER\_\_  
MAMLUK\_\_  
FALCON\_\_  
G1\_\_  
G2\_\_  
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G6\_\_

G7\_\_  
G8\_\_  
G9\_\_  
PAO\_\_  
DIV ENG\_\_  
FECC\_\_  
ALO\_\_  
G3 AIR\_\_


**GOOD EVENING, THIS IS MARNE 3. TONIGHT WE WILL BRIEF OPORD  
07-24 MARNE SENTRY. THE BRIEFING IS CLASSIFIED ~~SECRET~~  
~~RELEASABLE TO MCFI.~~**

**I WILL NOW COVER THE AGENDA FOR THIS EVENING'S  
BRIEF.**


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## ePRT PERSONNEL FILL STATUS



2/19 MTN		4/25 ID		3/3 ID	
Mahmudiyah		North Babil		Mada in Qada	
	Name		Name		Name
Team Leader		Team Leader		Team Leader	
USAID		USAID	(b)(3), (b)(6)	USAID	
BBA		BBA		BBA	
CA Officer-DTL		CA Officer-DTL		CA Officer-DTL	
Agri-Business		Agri-Business		Agri-Business	
City Management		Business Specialist		Business Specialist	
Business Specialist	(b)(3), (b)(6)	Governance		Governance	
Governance		Veterinary		Veterinary	
Veterinary		Industry Specialist	(b)(3), (b)(6)	Industry Specialist	
Industry Specialist		Budget Planner		Budget Planner	
Medical Specialist		BBA-Econ		BBA-Econ	
Medical Specialist					

2/3 ID		214 FB	
Arab Jabour		Wasil	
	Name		Name
Team Leader		Team Leader	
USAID		PPM	
BBA		IPAO	(b)(3), (b)(6)
CA Officer-DTL	(b)(3), (b)(6)	CA Officer-DTL	
Agri-Business		USAID	
City Management		USAID Program Off	
Business Specialist		BBA-Ag	
Governance		BBA-Rot	
Veterinary		BBA-Econ	
Industry Specialist		Agri-Business	
Medical Specialist		Business Specialist	
BBA-Econ			

**Legend**

PPO – Provisional Program Officer

IPAO – Iraqi Provisional Action Officer

PDG – Public Diplomacy Officer

BBA – Bi-Lingual Bi-Cultural Advisor

**57 Billets with 35 vacancies or 37% fill rate**

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	<b>Najaf</b>	<b>Karbala</b>
Team Leader		(b)(6)
CA Officer-DTL		
IPAO		(b) 6
PPM		
PDO		
RoL		
BBA-RoL		
Engineer		
BBA-Water		
USAID		
INMA Specialist		
Econ Development		
BBA-Tourism		
BBA Budget Mgmt		
BBA Agri-Business		

Legend  
PPO – Provisional Program Officer  
IPAO – Iraqi Provisional Action Officer  
PDO – Public Diplomacy Officer  
BBA – Bi-Lingual Bi-Cultural Advisor

30 Billets with 27 vacancies or 10% fill rate

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2/10 MTN ePRT OPERATIONAL SUMMARY	
<b>Current Activities</b> <ol style="list-style-type: none"><li>1. Frequent contact with Mayor, Qada Council, Nahia Councils, businesses, and farmers</li><li>2. Sheik Reconciliation Conference Planning (mid July / Conference mid August) 1.4b</li><li>3. Encouraging local officials to engage Gol government, prepare budgets, and assess their agricultural and business challenges</li></ol>	<b>Top 3 Successes</b> <ol style="list-style-type: none"><li>1. Partnership with US Institute of Peace in planning, funding, and coordinating Sheik Reconciliation with Mayor, and Ministry of Dialogue</li><li>2. Team Specialists forward positioned, working closely with local officials, businesses, and farmers</li><li>3. Getting local officials and business to begin thinking about how they can take ownership of desired improvements</li></ol>
<b>60 Day Outlook</b> <ol style="list-style-type: none"><li>1. Sheik Reconciliation Conference</li><li>2. Get veterinarians back in business</li><li>3. Getting Iraqi's to develop an agricultural plan and Co-ops</li><li>4. Helping local businesses improve operations and increase employment</li></ol>	<b>3 Areas for Improvement</b> <ol style="list-style-type: none"><li>1. Better developed relationships with Gol Ministries and Provincial Councils</li><li>2. Access to resources (\$, supplies)</li><li>3. Better communications among elements of our decentralized ePRT</li></ol>
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4/25 ABN ePRT OPERATIONAL SUMMARY	
<b><u>Current Activities</u></b> <ol style="list-style-type: none"><li>1. Ongoing training and capacity building for MCs in AO</li><li>2. Finalizing tailored programs to include OJT</li><li>3. Identifying and procuring equipment needs of MCs</li></ol>	<b><u>Top 3 Successes</u></b> <ol style="list-style-type: none"><li>1. Business Training Program for Iskandariah (should begin early August 07)</li><li>2. Business Development Program for Ag Unions (should begin early August 07)</li><li>3. Integrating CA spending with ePRT goals</li></ol>
<b><u>60 Day Outlook</u></b> <ol style="list-style-type: none"><li>1. Phase 1 training complete</li><li>2. MC draft budgets and capital plans</li><li>3. Equipment for at least 3 MCs delivered</li></ol>	<b><u>3 Areas for Improvement</u></b> <ol style="list-style-type: none"><li>1. Budget advisor needed in ePRT</li><li>2. Planner needed in ePRT</li><li>3. Need funding for Iraqi coaches</li></ol>

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2/3 BCT ePRT OPERATIONAL SUMMARY	
<b><u>Current Activities</u></b>  1. Staff ePRT  2. Deputy TL in place	<b><u>Top Successes</u></b>  
<b><u>60 Day Outlook</u></b>  1. ePRT staff in place  2. Develop and implement BCT plan	<b><u>Areas for Improvement</u></b>  1. Staff ePRT

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3/3 HBCT ePRT OPERATIONAL SUMMARY	
<b><u>Current Activities</u></b> <ol style="list-style-type: none"><li>1. Staff ePRT</li><li>2. Deputy TL in place</li><li>3. Continued use of ad-hoc military team</li></ol>	<b><u>Top Successes</u></b> <ol style="list-style-type: none"><li>1. Developed and implemented aggressive CMO plan</li><li>2. Significantly improved ESS</li><li>3. Strong relationship with local government</li></ol>
<b><u>60 Day Outlook</u></b> <ol style="list-style-type: none"><li>1. ePRT staff in place</li><li>2. ePRT assumes responsibility for operational plan</li><li>3. Continue execution of short term plan</li></ol>	<b><u>Areas for Improvement</u></b> <ol style="list-style-type: none"><li>1. Staff ePRT</li><li>2. Transition planning</li></ol>
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214th FB ePRT OPERATIONAL SUMMARY	
<p><u>Current Activities</u></p> <ol style="list-style-type: none"><li>1. Phase I staff in place 12 July</li><li>2. Developing 100 Day Plan</li></ol>	<p><u>Top Successes</u></p> <ol style="list-style-type: none"><li>1. PPM implementing engagement strategy with local government</li></ol>
<p><u>60 Day Outlook</u></p> <ol style="list-style-type: none"><li>1. Phase II staff in place</li><li>2. Implement 100 Day Plan</li></ol>	<p><u>Areas for Improvement</u></p> <ol style="list-style-type: none"><li>1. Fully staffed ePRT</li></ol>
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NAJAF AND KARBALA PRT OPERATIONAL SUMMARY	
<b><u>Current Activities</u></b>  1. IPAO in place  2. Developed 100 Day Plan	<b><u>Top Successes</u></b>  1. Finalized 100 Day Plan
<b><u>60 Day Outlook</u></b>  1. Phase I and II staff in place  2. Implement 100 Day Plan	<b><u>Areas for Improvement</u></b>  1. Fully staffed ePRT  2. More time on the territory

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